

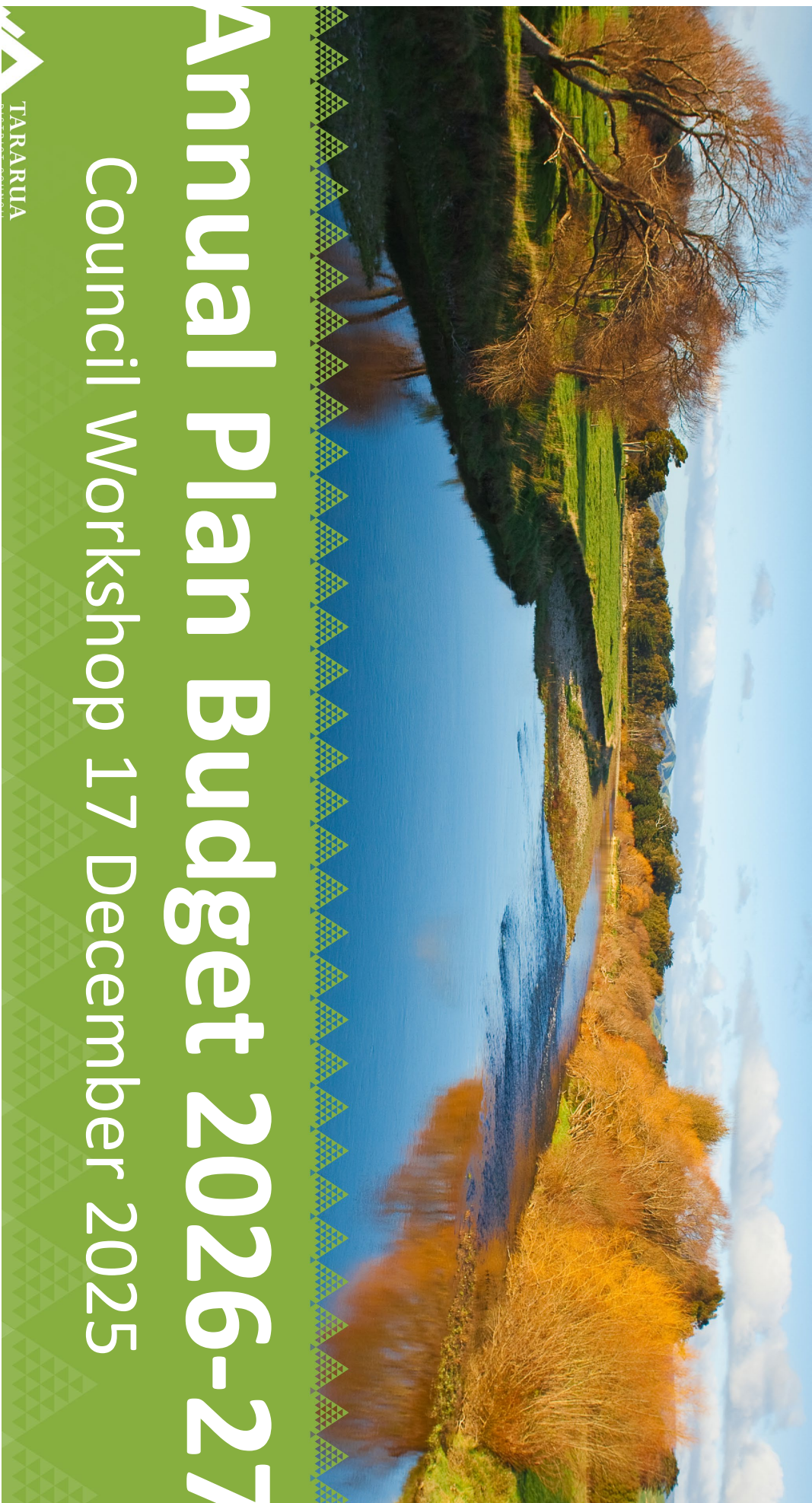


Date: Wednesday 17 December 2025
Time: Following conclusion of preceding Council meeting
Meeting Room: Council Chamber
Venue: 156 High Street
Dannevirke

Tararua District Council Workshop

OPEN ATTACHMENTS

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	Presentations for Council Workshop	
1.	Presentation - Annual Plan Budget 2026-27 - 17 December 2025	2
2.	Presentation - LTP 2027 Induction and Project Kick-off Presentation - 17 December 2025	17
3.	Presentation - Tying it Together 17 December 2025	40






Workshop Objectives

- **Present the timeline of the Annual Plan / Budget:**
 - STILL TO DO:
 - Final headroom calculations
 - Accumulated Debt planning
- **Ensure alignment on delivering year 3 of the LTP**
- **Focus on the agreed budget and rates increase**
- **Provide an overview of key factors impacting the Annual Plan / budget 2027**
- **Highlight the current special reserves and where the \$750k reserve contribution to 2027 rates saving was from**
- **Services impact discussion (Hamish Featonby)**
- **Seek elected members' input on any other focus areas**
- **Gather elected members feedback on the 2027 Plan / budget**



Annual Plan / Budget Timeline

	17 Dec	Elected members workshop – high level
	Jan. 2026	Elected members 2 Day Strategy Workshops
	Feb 2026	Elected members – drill down from strategy days, <ul style="list-style-type: none">• Review for final approval of concept• Potential adoption of the 2027 Annual Plan
	Feb 2026 – Mar 2026	Consultation and/or engagement
	Apr 2026	Final approval of concept – if resolution not determined in February 2026
	June 2026	Official published adoption of the 2027 Annual Plan



LTP Year 3 vs Annual Plan / Budget 2027

- LTP Year 3: 11.84%
- Proposed
- Annual Plan 2027: 5.36%
- Savings is derived from removal of the depreciation renewal for the 3 waters
- This is in anticipation of the water assets to be managed under the new WCCO entity.
- Note:
- The regulated environment the WCCO entity will operate under will influence a reasonable fee structure for the services moving forward.

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Limit	< 12%	< 12%	< 12%	BERL + 3%	BERL + 3%	BERL + 3%	BERL + 3%	BERL + 3%	BERL + 3%	BERL + 3%
Quantified Limit	< 12%	< 12%	< 12%	7.20% + 2%	7.10% + 2%	7.10% + 2%	7.00% + 2%	7.00% + 2%	6.90% + 2%	6.90% + 2%
Rates Increase in accordance with financial strategy	11.67%	11.48%	11.57%	6.86%	6.79%	6.13%	6.02%	5.88%	5.02%	5.44%
Actual Increases*	11.09%	11.79%	11.84%	6.98%	6.91%	6.24%	6.12%	5.97%	5.08%	5.52%

*Actual increases differ to the increases reported within the financial strategy due to Council being required under the Local Government Act (2002) to include revenue it has budgeted for water meter consumption in the rates increase calculation. Water consumption revenue budgeted can differ significantly depending on actual consumption within any financial year and is charged to the individual properties separate to the rates process.



Key factors impacting the 2027 rates calculation

- A strategic combination has decreased the expected LTP Year 3 rates increase of 11.84% to 5.36%, as follows:
 - Levels of depreciation renewal
 - Levels of external borrowings
 - Revisited capital expenditures plans
 - and ZERO increase in operational overheads
- Service level remains unimpacted. The capital projects planned in the LTP Year 3 plan remains the same, apart from the exceptions highlighted further in this presentation



2027 Annual Plan/Budget LTP Yr 3 outline

Rates Requirement Change LTP Yr 3 to AP2027, AP2026 to LTP Yr3, AP2026 - AP2027 (\$'000)

Group	Activity	2027 % of total rates	Annual Plan 2027	LTP Yr3/2027	Annual Plan 2026	Comparative to overall rates LTP Yr3 to AP 2026	Comparative to overall rates AP 2026 to AP 2027	
Community & Economic Development	Community Development	1.5%	656,276	603,366	563,217	0.1%	0.2%	
	Economic Development	2.3%	902,193	1,130,540	883,307	0.1%	0.0%	reallocation of employee and contractor costs to shared costs and district planning
	Community Facilities & Services	0.0%	-	-	-			
	Cemeteries	1.3%	539,129	426,551	479,664	(0.1%)	0.1%	
	Community Buildings	2.3%	950,142	1,986,525	1,521,598	0.2%	(1.4%)	unfunding of depreciation
Libraries	Libraries	4.6%	1,912,805	1,911,332	1,809,745	0.2%	0.2%	
	Parks and Reserves	5.7%	2,404,362	2,224,688	2,372,350	(0.4%)	0.1%	unfunding of depreciation and incr in fees
	Public Conveniences	1.1%	467,364	383,236	482,612	(0.3%)	(0.1%)	
	Swimming Pools	3.2%	1,325,118	1,448,890	1,084,599	0.9%	0.6%	1/2 year vs 1 yr op costs for Pahiataua pool
	District Planning	0.0%	-	-	-			
Governance & Community Engagement	District Planning	2.1%	883,046	712,444	762,587	(0.1%)	0.3%	incr in consulting fees allocation
	Communication	0.0%	-	-	-			
	Customer Services	1.4%	594,344	498,177	516,058	(0.0%)	0.2%	incr in employee costs allocation
	Democracy	2.9%	1,225,775	1,156,303	1,127,719	0.1%	0.2%	
	Emergency Management	5.6%	2,348,775	2,273,717	2,020,961	0.6%	0.8%	incr allocation of employee and shared costs
Improving our Environment	Emergency Management	0.0%	-	-	-			
	Waste Management	0.8%	343,639	348,341	320,334	0.1%	0.1%	
	Regulatory Compliance	6.3%	2,633,921	2,697,661	2,365,976	0.8%	0.7%	
	Animal Management	0.0%	-	-	-			
	Building Compliance	0.3%	128,574	58,209	148,424	(0.2%)	(0.0%)	
Transportation	Compliance & Monitoring	2.4%	1,007,006	926,416	983,580	(0.1%)	0.1%	incr in shared costs
	Footpaths	1.4%	587,832	615,464	601,234	0.0%	(0.0%)	
	Roads	0.0%	-	-	-			
	Stormwater	1.3%	537,725	561,511	551,201	0.0%	(0.0%)	debt repayment remains same in LTP3 and AP2027
	Stormwater	20.1%	8,435,760	8,593,295	6,737,577	3.7%	4.3%	unfunded further depn, payment of debt remains same
Water Supplies	Stormwater	2.8%	1,165,448	1,316,252	1,009,731	0.8%	0.4%	unfunded further depn, payment of debt remains same
	Wastewater	0.0%	-	-	-			
	Wastewater	13.0%	5,450,638	7,314,321	5,448,797	3.7%	0.0%	unfunded further depn, payment of debt remains same
	Water Supplies	0.0%	-	-	-			
	Water Supplies	13.0%	5,444,766	5,434,763	5,532,966	(0.2%)	(0.2%)	unfunded further depn, payment of debt remains same
District & Treasury	District & Treasury	0.0%	-	-	-			
	District & Treasury	6.7%	2,834,572	3,767,635	2,517,714	2.1%	0.8%	unfunded building depn, loan repayment the same
	Reserve adjustment	-1.8%	(750,000)	-	-		-1.5%	infraco reserve use - (banked sale proceeds in prior years)
	Annual Plan 2026 savings to LTP Yr2	0.0%	-	-	-			
		100.0%	42,009,209	46,389,635	39,671,951	11.84%	5.36%	

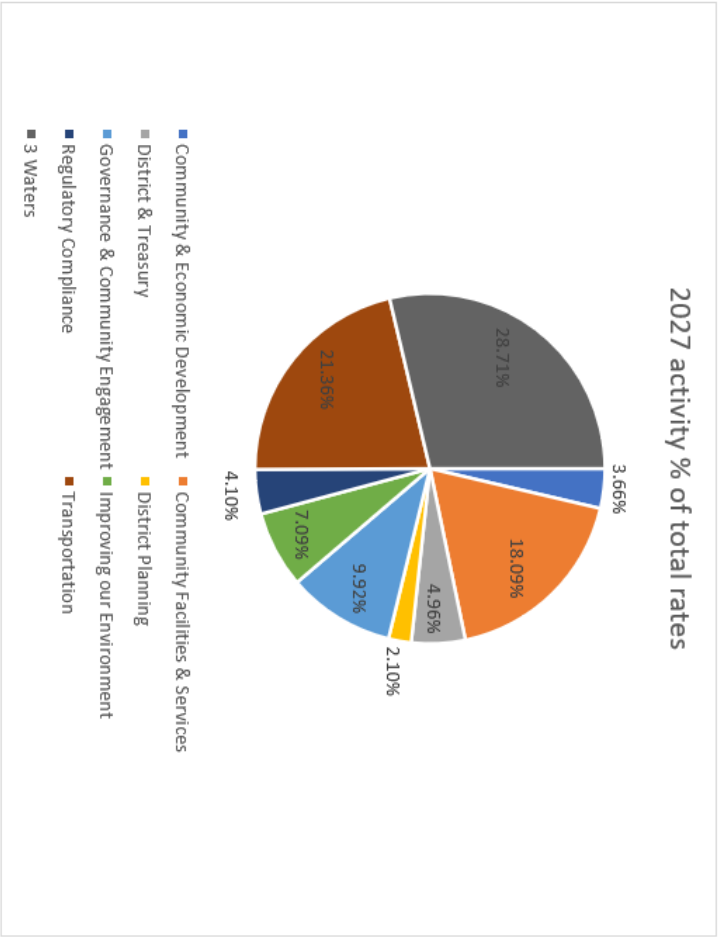
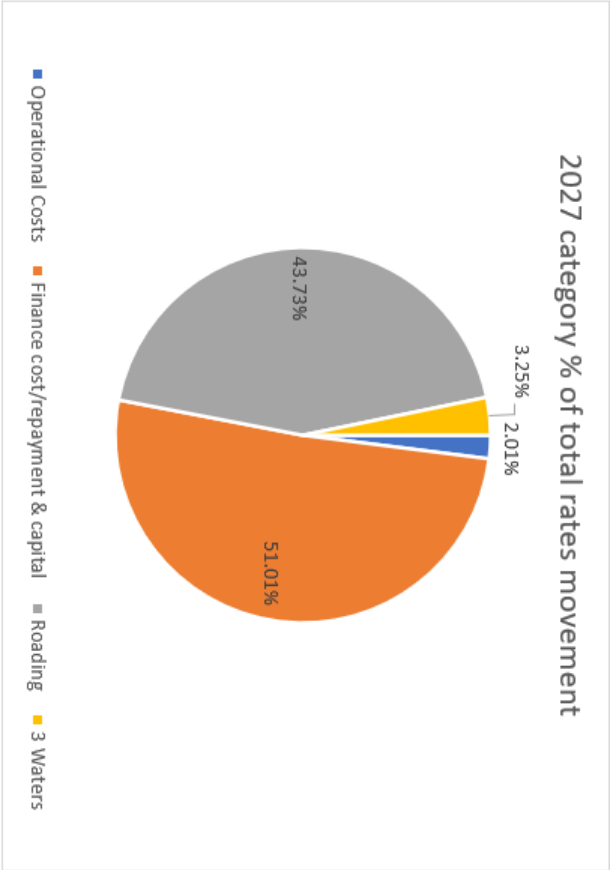


2027 Annual Plan/Budget LTP Yr 3 outline

- Annual Plan 2027 Total change in rates from 2026 – 2027 +5.36%
 - LTP Yr 3 11.84%
- Savings of 6.48% (7.16% savings plus a 1.80% benefit from utilisation of reserves (previous years money from a sale of assets to be used for rates future benefits)
- Annual Plan 2026 had a 7.50% increase from AP2025, a saving of 4.29% compared to the LTP Yr2/2026 11.79%
- Work still to do
 - Calculate headroom on final rates scenario to ensure all funding levels are within benchmark.
 - Accumulated debt payment plan
 - Stringent LTP planning will need to be applied to continue this rates capping level.



2027 activity % of total rates



2027 Annual Plan Outline

Rates Requirement Change 2026 to 2027 (\$'000)

Group	Activity	2027 (AP2027/D1)	Increase	Decrease	% Rates Inc	% Rates Dec	Requirement Change %	Comparative AP2026 2026	% of activity rated income to total rated income
Community & Economic Development	Community Development	-	-	-	-	-	-	-	1.5%
	Economic Development	636,276	73,059	-	0.2%	-	13.0%	563,217	2.1%
	Economic Development	902,193	18,886	-	0.0%	-	2.1%	883,307	0.0%
Community Facilities & Services	Cemeteries	-	-	-	-	-	-	-	0.0%
	Community Buildings	539,129	59,465	-	0.1%	-	12.4%	479,664	1.3%
	Libraries	950,142	-	(571,457)	-	(1.4%)	(37.6%)	1,521,598	2.3%
	Parks and Reserves	1,912,805	83,060	-	0.2%	-	4.5%	1,829,745	4.6%
	Public Conveniences	2,404,362	32,011	-	0.1%	-	1.3%	2,372,350	5.7%
	Swimming Pools	467,364	-	-	-	(0.1%)	(5.1%)	492,612	1.1%
	Swimming Pools	1,325,118	240,519	(25,247)	0.6%	-	22.2%	1,094,599	3.2%
	District Planning	-	-	-	-	-	-	-	0.0%
	District Planning	883,046	120,459	-	0.3%	-	15.8%	762,587	2.1%
	Governance & Community Engagement	-	-	-	-	-	-	-	0.0%
Improving our Environment	Communication	594,344	78,286	-	0.2%	-	15.2%	516,058	1.4%
	Customer Services	1,225,775	98,056	-	0.2%	-	8.7%	1,127,719	2.9%
	Democracy	2,348,775	327,814	-	0.8%	-	16.2%	2,020,961	5.6%
	Democracy	-	-	-	-	-	-	-	0.0%
Regulatory Compliance	Emergency/Management	343,639	23,305	-	0.1%	-	7.3%	320,334	0.8%
	Waste Management	2,633,921	267,944	-	0.7%	-	11.3%	2,365,976	6.3%
Transportation	Animal Management	-	-	(19,849)	-	(0.0%)	(13.4%)	-	0.0%
	Building Compliance	1,007,006	23,426	-	0.1%	-	2.4%	983,580	0.3%
	Compliance & Monitoring	587,832	-	(13,402)	-	(0.0%)	(2.2%)	601,234	1.4%
Stormwater	Footpaths	537,725	-	(13,476)	-	(0.0%)	(2.4%)	551,201	1.3%
	Roading	8,435,760	1,698,184	-	4.2%	-	25.2%	6,737,577	20.1%
	Stormwater	1,165,448	155,717	-	0.4%	-	15.4%	1,009,731	2.8%
Wastewater	Stormwater	-	-	-	-	-	-	-	0.0%
	Wastewater	5,450,638	1,841	-	0.0%	-	0.0%	5,448,797	13.0%
Water Supplies	Water Supplies	-	-	(88,200)	-	(0.2%)	(1.6%)	5,532,966	13.0%
	Water Supplies	5,444,766	-	-	-	-	-	-	0.0%
District & Treasury	District & Treasury	2,834,572	316,859	-	0.8%	-	12.6%	2,517,714	6.7%
	Reserve adjustment	(750,000)	-	(750,000)	-	-	-	-	-1.8%
		42,009,209	3,618,891	(1,481,632)	8.9%	(1.8%)	5.4%	39,871,951	100.0%
		42,759,209	2,137,258		5.36%			39,871,951	

2027 Annual Plan / Budget Outline

- **Total change in rates from 2026 – 2027 +5.36%**
- **A rates increase is expected in the 2027 rates calculation. This comprises**
 - An operational savings of \$107k, 0.026% of total rates
 - Accumulated depreciation has been unfunded by 38% and replaced with borrowings in the 2027 rates calculation. 52.7% of annual depreciation is removed in 2027 Budget due to revisiting capital project to future years, and removal of the 3 waters renewal depreciation
 - Borrowing for capital expenditure and loan repayments are the main drivers of the 2027 rates increase
- **All standard levers to depreciation renewal rates funding and external borrowing for capital spending and re-positioning in coming year of capital spending has been applied**
- **\$750k of the \$2.1m General Purpose Special Reserve (\$735k is from the result of the historical liquidation of the “Infracon” entity) has been applied to relieve the 2027 rates calculation. This recalculates rates increase from 2026 to 2027 from 7.4% to 5.36%**
- **Work still to do:**
 - Calculate headroom on final rates scenario to ensure all funding levels are within benchmark.
 - Stringent LTP planning will need to be applied to continue this rates capping level.
- **Accumulated debt payment plan**



Alignment to delivery of the LTP Year 3

	AP2027	LTPY3	Variance
Community Facilities & Services	921,848	1,738,999	(817,151)
Community Buildings	357,040	1,328,782	(971,742)
LOS	100,000	1,071,600	(971,600)
Renewal	257,041	257,182	(141)
Libraries	132,000	131,684	316
Renewal	132,000	131,684	316
Parks and Reserves	320,952	160,740	160,212
Growth	36,434	36,434	-
Renewal	284,517	124,306	160,212
Pensioner Housing	82,923	88,860	(5,937)
Renewal	82,923	88,860	(5,937)
Public Conveniences	13,931	13,931	-
Renewal	13,931	13,931	-
Swimming Pools	15,002	15,002	-
Renewal	15,002	15,002	-
District & Treasury	1,996,740	2,042,316	(45,576)
District & Treasury	1,996,740	2,042,316	(45,576)
LOS	689,903	1,082,377	(392,474)
Renewal	1,306,837	959,940	346,897
Improving our Environment	357,788	332,968	24,820
Waste Management	357,788	332,968	24,820
LOS	346,000	321,180	24,820
Renewal	11,788	11,788	-
Stormwater	1,401,972	1,401,972	-
Stormwater	1,401,972	1,401,972	-
Growth	267,900	267,900	-
Renewal	1,134,072	1,134,072	-
Transportation	14,291,491	22,209,072	(7,917,581)
Footpaths	139,978	266,666	(126,688)
Renewal	139,978	266,666	(126,688)
Roading	14,151,513	21,942,406	(7,790,893)
LOS	3,340,126	200,000	3,140,126
Renewal	10,811,387	21,742,406	(10,931,019)
Wastewater	5,953,637	7,840,053	(1,886,416)
Wastewater	5,953,637	7,840,053	(1,886,416)
Growth	532,371	532,371	-
LOS	2,084,934	4,787,909	(2,702,975)
Renewal	3,336,332	2,519,773	816,559
Water Supplies	10,820,131	8,153,475	2,666,655
Water Supplies	10,820,131	8,153,475	2,666,655
Growth	476,327	476,327	-
LOS	2,515,694	997,794	1,517,900
Renewal	7,828,110	6,679,355	1,148,755
Grand Total	35,743,607	43,718,855	(7,975,248)

Carnegie Re-Design and Re-Development - moved beyond 2027 due to uncertainty in legislation changes

Removed \$13m of Cyclone Gabrielle spending, +\$2m for pavements and re surfacing +\$3m in roading safety LOS

Water capital moved beyond 2027, due to uncertainty in legislation changes

2027 Capital Spending

Row Labels	Growth	LOS	Renewal	Grand Total
Administration Buildings [030x]	-	-	-	-
Animal Control [750x]	-	-	-	-
Business Development [700x]	-	-	-	-
Camping Grounds [500x]	36,434	-	51,437	87,871
Carparks [330x]	-	-	107,160	107,160
Cemeteries [510x]	-	-	-	-
Civil Defense [570x]	-	-	-	-
Community Buildings [530x]	100,000	257,041	357,040	714,081
Footpaths	-	139,978	139,978	279,956
Footpaths [300x]	-	-	-	-
Health Licensing [770x]	-	-	-	-
Housing [590x]	-	-	82,923	82,923
Information Services [140x]	350,000	1,039,187	1,389,187	2,778,374
Kerbside Recycling [460x]	-	-	-	-
Kerbside Refuse Collection [370x]	121,000	-	-	121,000
Land Transfer/Landfill [350x]	-	-	-	-
Libraries [600x]	-	132,000	132,000	264,000
Occupational Safety & Health [160x]	23,553	-	23,553	47,106
Parks [610x]	-	-	233,080	233,080
Pongarua [390x]	-	-	-	-
Pool - Photocopying [170x]	-	-	267,650	267,650
Pool - Vehicles [200x]	-	316,350	316,350	632,700
Project Management Office [280x]	-	-	13,931	13,931
Public Conveniences [620x]	-	225,000	11,788	236,788
Recycling [360x]	-	-	1,134,072	1,134,072
Stormwater [380x]	267,900	-	-	267,900
Strategy & Policy [260x]	-	-	-	-
Subsidised [310x]	3,340,126	10,704,227	14,044,353	28,088,706
Swimming Pools [640x]	-	15,002	15,002	30,004
Wastewater[340x]	532,371	2,084,934	3,336,332	5,953,637
Water Supplies [400x]	476,327	2,515,694	7,828,110	10,820,131
Grand Total	1,313,033	9,076,656	25,353,918	35,743,607

Current Special Reserves

28. Special funded reserves

- General Purpose reserve has been used to provide relief to the 2027 rates calculation
- All reserve balance intentions are to be reviewed in the LTP process

	Balance 1 July \$'000s	Transfers in \$'000s	Transfers out interest in \$'000s	Transfer interest in \$'000s	Balance 30 June \$'000s
2025					
Taranua General Purpose	2,173		(190)	38	2,061
Council Depreciation	28,051	9,554	(10,214)	818	28,209
Taranua Emergency Roading	7,871	2,647	(249)	23	10,291
Taranua Gratiuty	70	-	-	-	70
Infrastructure Protection Reserve	52	-	-	-	52
Taranua Housing	(374)	782	(615)	-	(207)
Dannevirke Airport Authority	4	-	-	-	4
Makuri Water Scheme	13	-	-	-	13
Recreation Grant	138	-	(50)	-	88
Tenant Contribution	354	-	(116)	-	239
Pongaroa Water Supply Depreciation	241	7	(18)	-	230
Heritage Reserve	34	-	-	-	34
Biodiversity Protection	47	-	(6)	-	42
Election	11	30	-	-	41
Waste Management	587	451	-	4	1,042
TACT Wai Splash Depreciation	364	65	-	11	439
Forestry Reserve	427	56	(76)	-	407
Bush Multisport Depreciation	109	20	-	-	129
Domain Boards Bank Balances	641	277	(276)	-	642
Total special funded reserves	40,814	13,888	(11,770)	893	43,827

Annual Plan 2027
\$73,464.73 is the net result of the liquidation of the Taranua District Council's Special Reserves and the Taranua District Council's Special Reserves. Can be used for AP 2027 annual plan relief

Definition - (to be reviewed in LTP process)

Council specific projects, proceeds from asset/forestry sale, insurance monies received
Capital spending
only to be used for disaster re-establishment of infrastructure, can only use for for disasters
Staff gratuities
funds to pay for Council's share of mutual ins liability
surplus from pensioner housing to be used for pensioner housing
surplus from aerodrome, to be used for aerodrome only
asset renewal for this scheme
recreational projects in the district
Pensioner tenant contribution funds - partly purchased units - to be repaid to tenant upon end of tenancy
asset renewal for this scheme

34 Heritage
42 Biodiversity
41 Election
1,042 Waste Management
439 TACT
407 Forestry
129 Bush Multisport
642 Domain boards

1
43,827

funds reserved to further the district plan outcomes
sustainable and protection of the districts environment
election costs
Waste management levies, to be used for specific projects in waste management
asset renewal of major assets
proceeds from forestry for continued operational maintenance for forestry
asset renewal of major assets
Domain boards in trust



Elected Members discussion

- **Elected members input on any other focus areas?**
- **Elected members feedback on the 2027 Plan/budget?**





Dannevirke Service Centre

26 Gordon Street, Dannevirke
PO Box 115, Dannevirke 4942
Monday - Friday
8:00am - 5:00pm
Phone: 06 374 4080 (24 hours)
Email: info@tararua.govt.nz

Pahiatua Service Centre

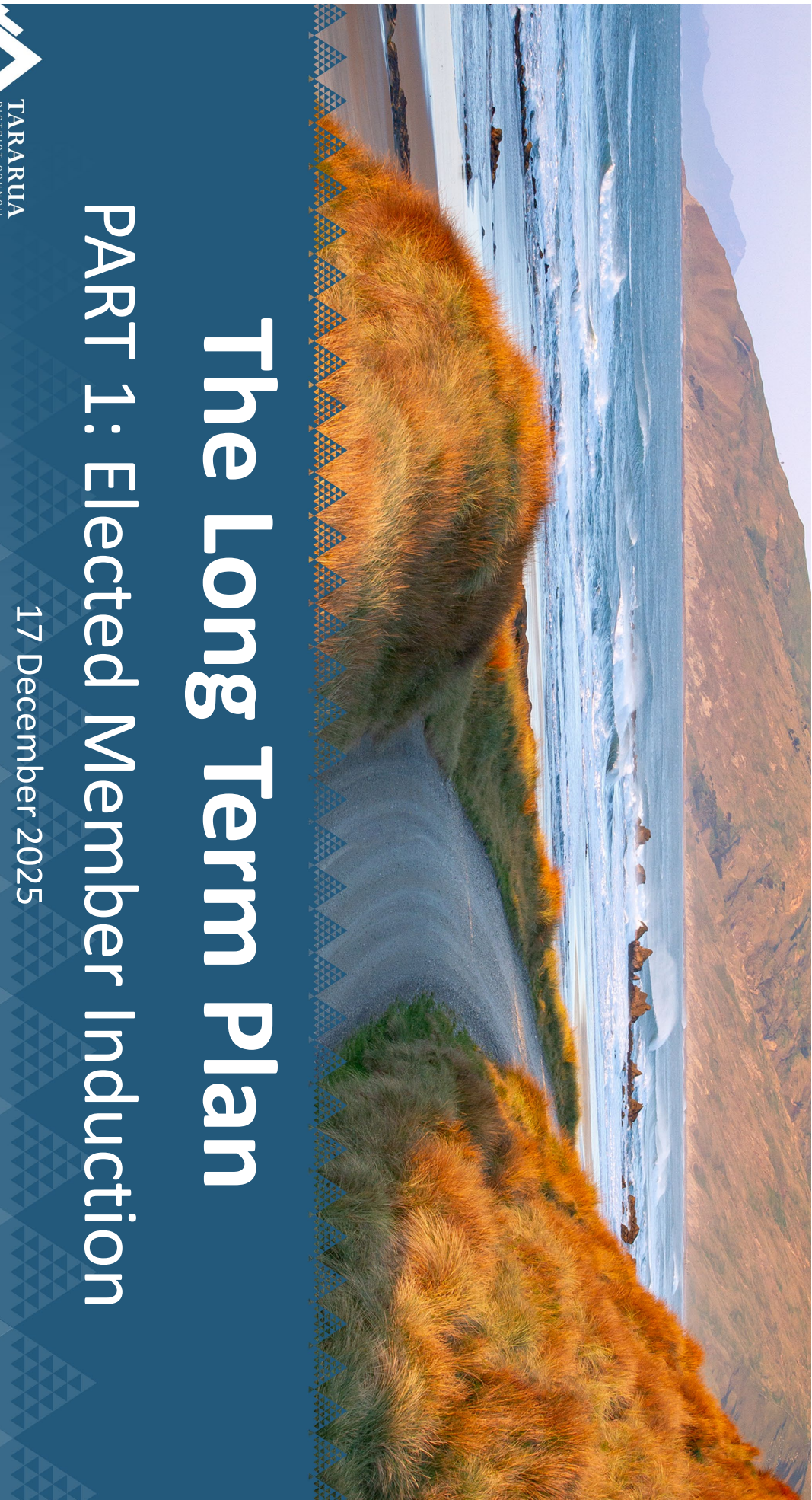
136 Main Street, Pahiatua
Monday - Friday
8:00am - 4:30pm
Phone: 06 376 0110 (24 hours)
Email: info@tararua.govt.nz

Eketāhuna Service Centre & Library

31 Main Street, Eketāhuna
Monday - Friday
10:30am - 12:30pm & 1:00pm - 4:30pm
Phone: 06 376 0110 (24 hours)
Email: info@tararua.govt.nz

Woodville Service Centre & Library

45 Vogel Street, Woodville
Monday - Friday
9:00am - 12:30pm & 1:30pm - 5:00pm
Phone: 06 376 0200 (24 hours)
Email: info@tararua.govt.nz



The Long Term Plan

PART 1: Elected Member Induction

17 December 2025



Welcome

Introductory comments from the Mayor

Structure for today:

- Part 1 - Introduction to the Long Term Plan
- Part 2 – Kicking off the Long Term Plan 2027-37



What is a Long Term Plan?

A 10-year strategic planning document that outlines the Council's activities, services, projects, and finances.

- Purpose:
 - Sets Council's strategic direction and desired community outcomes
 - Guides investment in infrastructure and levels of service
 - Ensures financial sustainability and transparency
 - Provides transparency and accountability to the community
- Key Components:
 - Community outcomes
 - Financial strategy and infrastructure strategy
 - Funding and rating mechanisms
 - Levels of service and performance measures
 - Budgets and financial forecasts
 - Descriptions of Council activities



Legislative framework

- **Key Legislation:**
 - **Local Government Act 2002 (LGA)** – primary legislation guiding LTPs
 - Section 76-81: Decision making
 - Section 93: Requirement to adopt an LTP every 3 years
 - Section 93A-C: Requirements for the consultation and the consultation document
 - Schedule 10: Content requirements for an LTP
 - Subpart 3 (s 100 – 111): Financial management
 - **Local Government (Rating) Act 2002** – informs funding tools
 - Governs rating tools and requirements. All rating decisions in the LTP must align with this Act



The LTP as a living document

- Long Term Plan
 - 10-year planning horizon
- Annual Plans
 - Prepared in years 2 and 3 of the LTP cycle. Responds to changes that have occurred since the LTP was adopted
 - Refines budgets and confirms fees
- Annual Reports
 - Report on performance against the LTP
 - Audited
 - Provide community accountability
- LTP Amendments
 - Major changes to LTP
 - Requires an audit and public consultation



Roles and responsibilities

Elected Members	Management
-----------------	------------

Mayor

- | | |
|--|---|
| <ul style="list-style-type: none">Leads the development of the long-term plan for consideration by the members of the territorial authority. LGA s41A(2) | <ul style="list-style-type: none">Provide analysis, advice, and optionsDevelop draft documents and consultation materialsCoordinate community engagement/consultationDeliver on adopted priorities |
|--|---|

All Elected Members

- Set strategic direction and priorities
- Set - and fund - realistic levels of service
- Engage with the community
- Provide democratic oversight



Key Considerations for Elected Members

- Balancing short- and long-term needs
- Affordability and funding tools
- Climate resilience
- Working with iwi, regional partners, and stakeholders
- Transparency and defensibility of decisions
- Implications of central government reforms and changes in policy (2026 - election year!)



Decision making and the LGA

Core Duties When Making Decisions (ss76–82 LGA):

- Be proportionate: Match the scale of analysis to the significance of the decision.
- Consider all reasonable options: Including doing nothing.
- Use the right information: Identify assumptions, uncertainties, and gaps.
- Assess impacts: Costs, benefits, risks, and who is affected.
- Engage appropriately: Consultation must suit the decision's significance; apply the Significance & Engagement Policy.
- Document the reasoning: Records should show how statutory requirements were met.

Key Idea: Good decision-making is not about perfection; it's about a clear, lawful, and well-reasoned path from the problem to the decision.



In summary

- The LTP is a legally required, community driven roadmap for council's next 10 years.
- Success relies on good planning, robust engagement, alignment with legislative requirements, and the use of quality data to support evidence-based decision making.
- While community engagement provides valuable insights and the local voice, it must be complemented by reliable data to ensure decisions are grounded in both community perspectives and factual evidence.
- Everyone has a role – Elected members, staff, our community.



Questions?





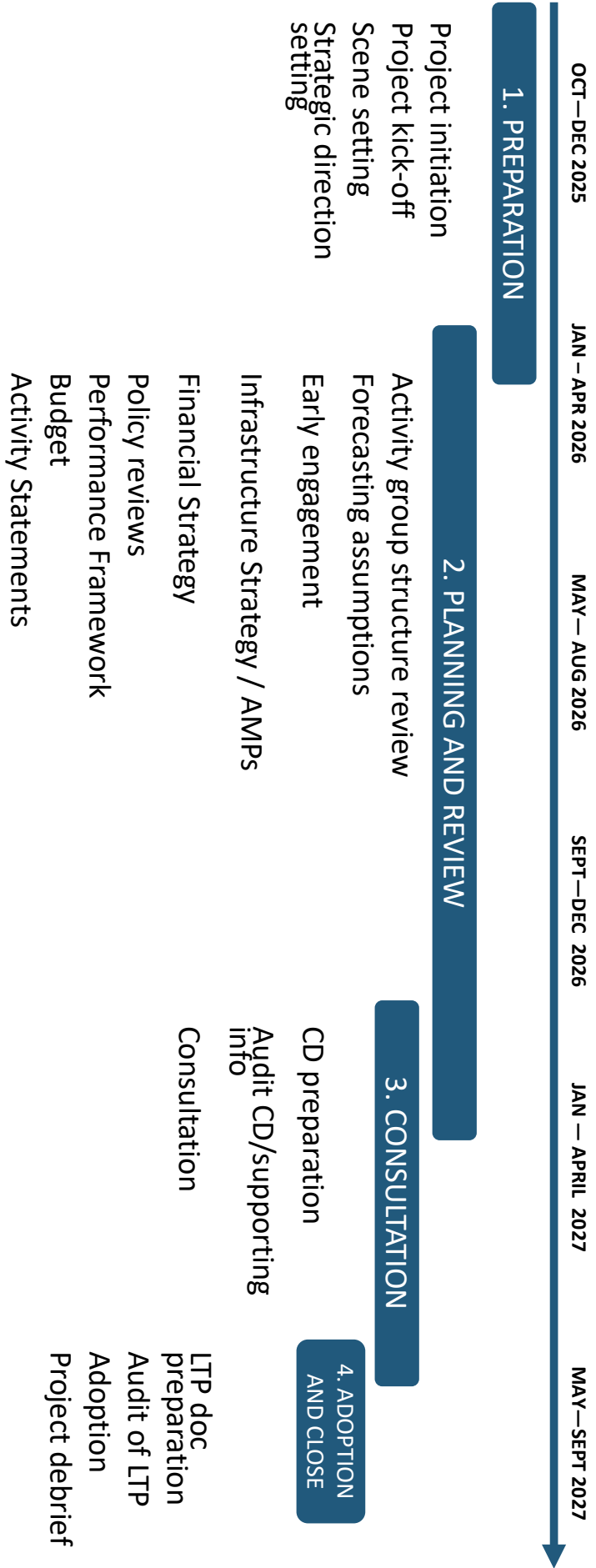
Today's discussion

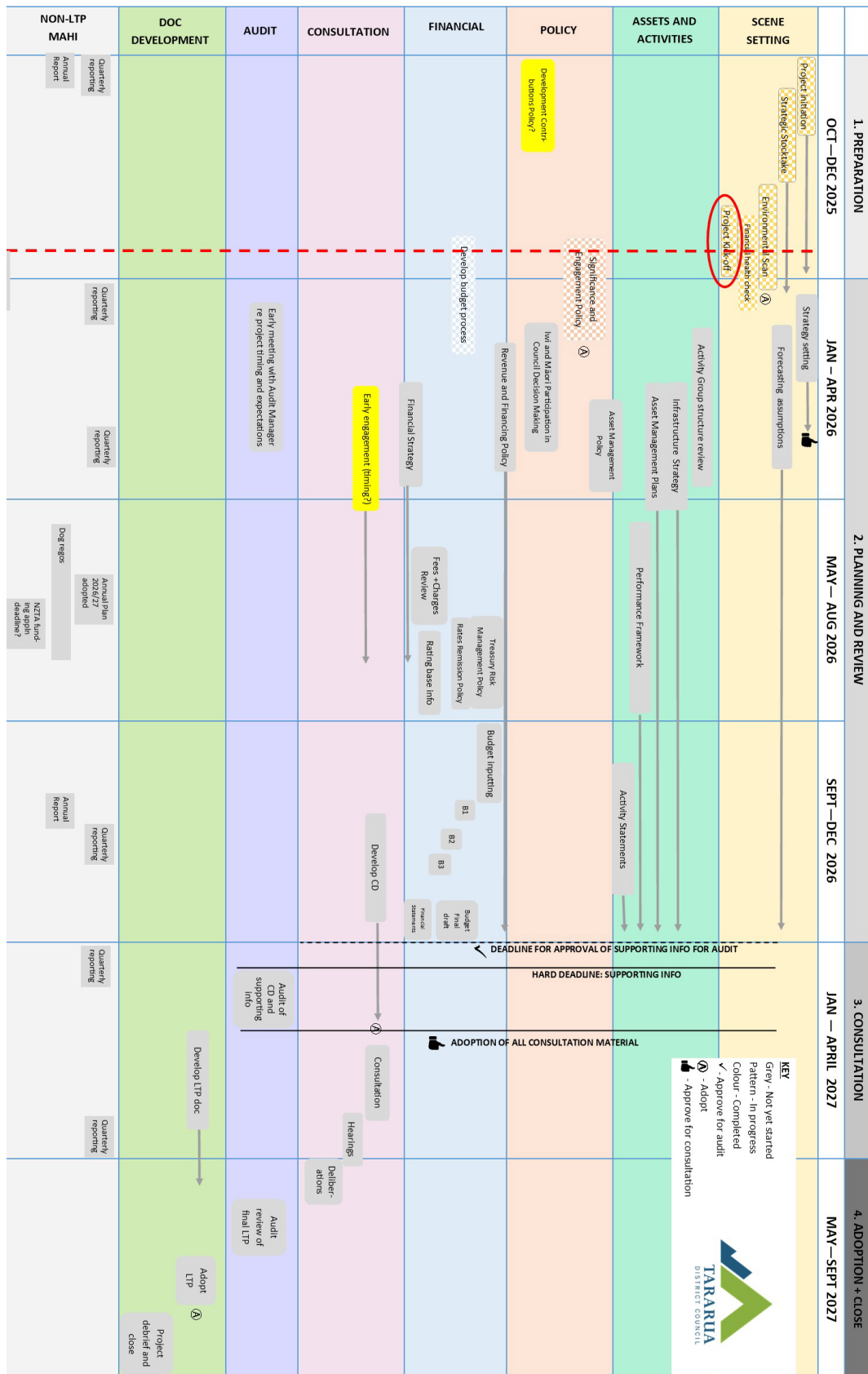
Laying the groundwork for a successful Long-Term Plan 2027 – 37

- High level overview of:
 - Project phases and timing
 - Areas of focus
- Identifying project risks and opportunities
- Think about how we might describe project success
- Opportunity for questions and comments



The LTP Development Process





Preparation Phase

- Project initiation
 - Project planning, schedule, project team, project processes and templates, etc.
- Project kick-off
 - Formal start to the project.
- Scene setting
 - Environmental scan, strategic stocktake, financial health check
- Strategic direction setting
 - Elected Member 2-day hui: community outcomes, priorities, strategic framework (29-30 Jan)



Lessons Learned

- LTP 2024
 - Staff debrief
 - Recommendations from ARC Chair
 - Audit Management Report
- LTP 2027 - Pre-project
 - Conversations with key staff (Nov 2025)



Lessons Learned

- Focus areas for this LTP
 - Risk assessment and management (strategic/corporate and project risks)
 - Clear communication between project team, Activity Managers, Exec Team, Elected Members, e.g. processes, timing, expectations, etc.
 - Clear project roles and responsibilities
 - Focussed workshops with clear purpose
 - Earlier review of the Infrastructure Strategy and Financial Strategy
 - Integration of levels of service and budget
 - Overall organisational LTP competency
- Also
 - Community engagement
 - Central government requirements



Risks and Opportunities?

- What do you consider the key risks and opportunities of this Long-Term Plan? E.g. strategic risks and project risks

(To be added to slide during workshop brainstorm)



Success factors?

- What might LTP success look like? E.g. For the community? For Council? From a project perspective?

(To be added to slide during workshop brainstorm)



Some nuts and bolts

- LTP documentation – Big Tin Can
- 2024 LTP – your reference point
- LTP workshops – schedule available



Next steps

Elected Members

29-30 Jan

- Elected Member hui, strategic direction setting led by the Mayor

February

- LTP-focused workshops begin

Project Team / Management

Now – 22 Jan

- Preparing LTP scene-setting material for the LTP

Now - Feb

- Getting the detailed project schedule nailed down for the whole project
- Preparing Activity Managers for the requirements



Questions?



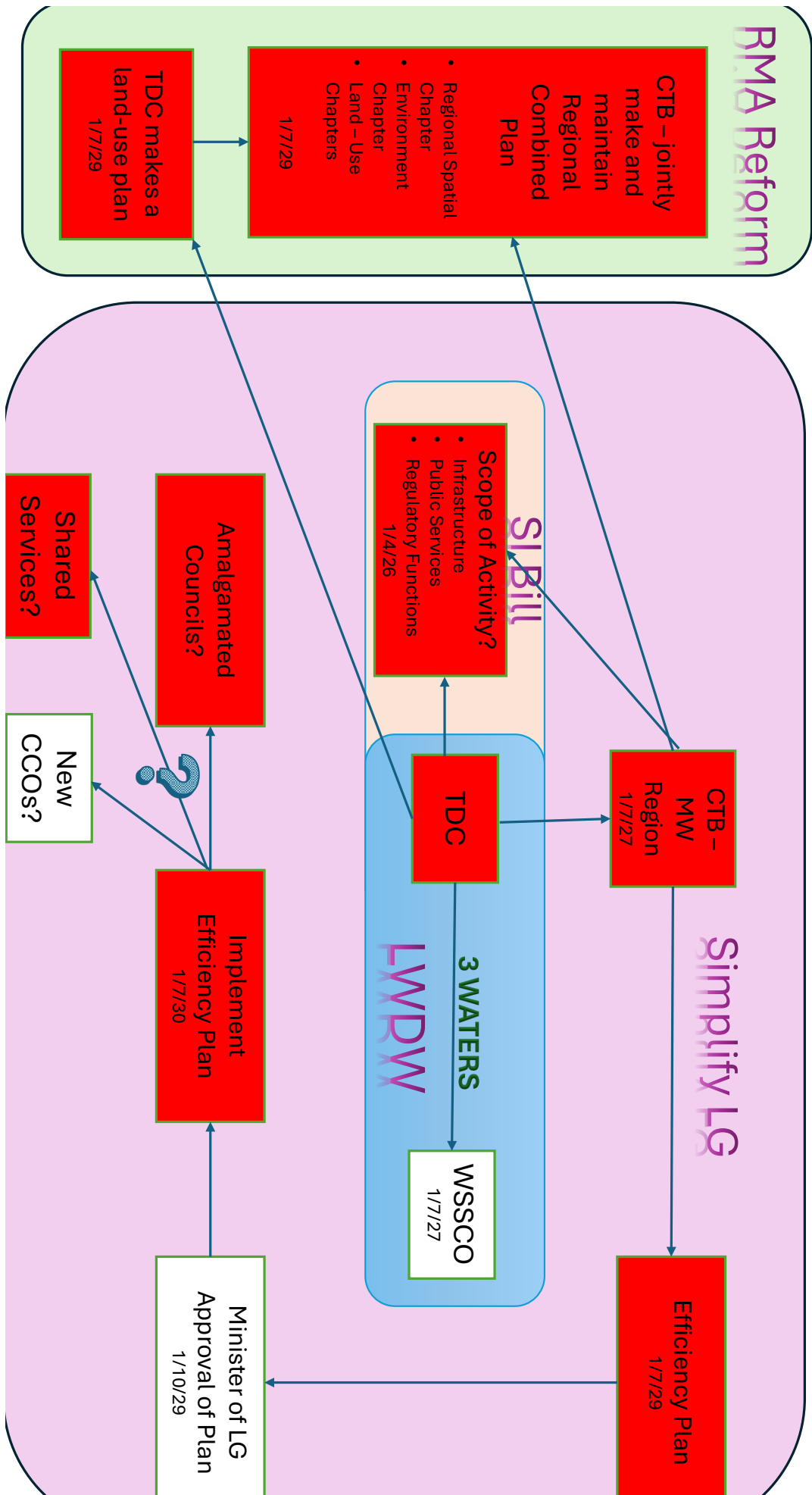


Dannevirke Service Centre
 26 Gordon Street, Dannevirke
 PO Box 115, Dannevirke 4942
 Monday - Friday
 8:00am - 5:00pm
Phone: 06 374 4080 (24 hours)
Email: info@tararua.govt.nz

Pahiatua Service Centre
 136 Main Street, Pahiatua
 Monday - Friday
 8:00am - 4:30pm
Phone: 06 376 0110 (24 hours)
Email: info@tararua.govt.nz

Eketāhuna Service Centre & Library
 31 Main Street, Eketāhuna
 Monday - Friday
 10:30am - 12:30pm & 1:00pm - 4:30pm
Phone: 06 376 0110 (24 hours)
Email: info@tararua.govt.nz

Woodville Service Centre & Library
 45 Vogel Street, Woodville
 Monday - Friday
 9:00am - 12:30pm & 1:30pm - 5:00pm
Phone: 06 376 0200 (24 hours)
Email: info@tararua.govt.nz



	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Limit	< 12%	< 12%	< 12%	BERL + 3% + 2%	BERL + 3% + 2%	BERL + 3% + 2%	BERL + 3% + 2%	BERL + 3% + 2%	BERL + 3% + 2%	BERL + 3% + 2%
Quantified Limit	< 12%	< 12%	< 12%	7.20%	7.10%	7.10%	7.00%	7.00%	6.90%	6.90%
Rates Increase in accordance with financial strategy	11.67%	11.48%	11.57%	6.86%	6.79%	6.13%	6.02%	5.88%	5.02%	5.44%
Actual Increases*	11.09%	11.79%	11.84%	6.98%	6.91%	6.24%	6.12%	5.97%	5.08%	5.52%